The U.S. Department of Homeland Security (USDHS) Preparedness Directorate’s Office of Grants and Training requires that every State and Urban Area conduct a Multiyear Training and Exercise Plan Workshop (TEPW) annually. The 2015-2017 Multiyear Training and Exercise Plan (TEP) is a result of this effort.

The Alaska Multiyear TEP is the roadmap for Alaska to accomplish the priorities described in their Homeland Security Strategy. The State of Alaska has pursued a coordinated homeland security strategy that combines enhanced planning, new equipment purchases, innovative training, and realistic exercises to strengthen Alaska’s emergency prevention and response capabilities. Training and exercises play a crucial role in this strategy, providing Alaska with a means of attaining, practicing, validating and improving new capabilities.

The State’s training and exercise programs are administered by the Alaska Division of Homeland Security and Emergency management in coordination with the Alaska Department of Public Safety, Alaska Department of Health and Social Services, Alaska Department of Environmental Conservation and the Alaska Department of Transportation and Public Facilities. The training and exercise agenda described in this plan is binding for any municipal response agencies receiving State homeland security funds. The plan helps prepare Alaska to optimally address both the natural and technical hazards that it faces.
**MULTI-YEAR TRAINING AND EXERCISE PLAN**  
State of Alaska

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**PURPOSE**

The purpose of the Multi-Year Training and Exercise Plan (TEP) is to provide a follow-on companion document to the State Homeland Security Strategy. It is a living document that will be updated and refined annually. The Multi-Year TEP provides a roadmap for Alaska to follow in accomplishing the priorities described in the State Homeland Security Strategy. These priorities are linked to corresponding core capabilities, threat assessments, and corrective actions from previous exercises. The priority is further linked to the associated core capabilities that would facilitate accomplishment of the priority and the training and exercises that will help the jurisdiction obtain those capabilities and achieve that priority.

Included in the Multi-Year TEP is the training and exercise schedule, which provides a graphic illustration of the proposed activities that are scheduled for the years 2015-2017. A progressive, multi-year exercise program enables organizations to participate in a series of increasingly complex exercises, with each successive exercise building upon the previous one until mastery is achieved. Further, by including training requirements in the planning process, organizations can address known shortfalls prior to exercising capabilities.

This plan outlines the desired training and exercise events for the specified time period, but is not a listing of confirmed events. It is heavily reliant upon the availability and amounts of federal grants, state and local community funding, which are the determining factors in the confirmation of the listed courses/exercises.

**PROGRAM PRIORITIES**

Each priority is linked to a corresponding National Priority, and, if applicable, an Improvement Plan (IP) action. The priority is further linked to the associated core capabilities that would facilitate accomplishment of the priority and the training and exercises that will help the jurisdiction obtain those capabilities and achieve that priority.

The State of Alaska has pursued a coordinated homeland security strategy that combines enhanced planning, new equipment purchases, innovative training, and realistic exercises to strengthen the State’s emergency prevention and response capabilities. Training and exercises play a crucial role in this strategy, providing the State with a means of developing, practicing, validating, and improving capabilities.
MULTI-YEAR TRAINING AND EXERCISE PLAN
State of Alaska

ALASKA’S 2015-2017 EMPHASIS

In support of all priorities and capabilities the following training will be offered continuously through 2015:

- Biannual Preparedness Conferences
- G-775 EOC Operations and Management
- G-191 EOC Interface
- All Hazards Position-specific training for Incident Management Specialists
- NIMS ICS requirements to include: ICS 100, 200, 300, 400, 700, 800
- ICS 402 Incident Command for Senior Officials

During 2015-2017, Alaska will place emphasis on an all-hazards approach and focus on the following areas:

Priority 1 – Operational Coordination

Mission Area: All
Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.

Corresponding Core Capabilities:

- Operational Coordination
- Intelligence and Information Sharing

Relevant Improvement Plan Action Items:

- Establish and maintain relationship between Alaska DHS&EM all other State and Federal Agencies
- Provide ongoing training for other agencies to include primary, secondary, and tertiary positions; ensure that liaisons understand what each of their roles will be in the SEOC
- Update the SEOC Guide and make available online to all agencies
- Develop SOPs for amateur radio communications
- Research options to improve the way the information management tool is used and provide training

Supporting Training Courses and Exercises:

All community requested Training and Exercise is listed in the tables beginning on page 11.

Training
- Monthly SEOC Training provided internally

Exercise
- SEOC Exercises – including State and Federal Partners
- Focus Area Exercise 2015 – Dates TBD, either spring or early fall 2015
- Alaska Shield 2016
**Priority 2 – Cyber Security**

Mission Area: Protection, Response and Recovery
Protect against damage to the unauthorized use of, and/or the exploitation of (and, if needed, the restoration of) electronic communications systems and services and the information contained therein).

**Corresponding Core Capabilities:**
- Cyber Security
- Interdiction and Disruption
- Screening, Search and Detection
- Access Control and Identity Verification

**Relevant Improvement Plan Action Items:**
- Educate SEOC Staff and partnering agencies
- Provide training on procedures for a Cyber Security event

**Supporting Training Courses and Exercises:**
All community requested Training and Exercise is listed in the tables beginning on page 11.

**Training**
- Standard Awareness Training – AFTC
- Essentials of Community Cyber Security (conference)
- EOC’s role in Community Cyber Security (conference)
- Operational Level Response to HazMat/WMD Incidents

**Exercise**
- Alaska Shield 2016
- TTX’s – building blocks to AS 2016

**Priority 3 – Environmental Response / Health and Safety**

Mission Area: Response
Ensure the availability of guidance and resources to address all hazards including hazardous materials, acts of terrorism, and natural disasters in support of the responder operations and the affected communities.

**Corresponding Core Capabilities:**
- Public Information and Warning
- On-scene Security and Protection
MULTI-YEAR TRAINING AND EXERCISE PLAN
State of Alaska

- Public and Private Services and Resources

Relevant Improvement Plan Action Items:

- Capability briefings by National Guard; JTF-AK/ALCOM; Coast Guard; USACE and other DoD resources in the State
- Educate SEOC staff and Agencies

Supporting Training Courses and Exercises:

All community requested Training and Exercise is listed in the tables beginning on page 11.

Training
- Operational Level Response to HazMat/WMD Incidents

Exercise
- Focus Area Exercise – April/May 2015
- Alaska Shield 2016

Priority 4 – Intelligence and Information Sharing

Mission Areas: Prevention, Protection
Provide timely, accurate, and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation, and feedback of available information concerning threats to the United States, its people, property, or interests; the development, proliferation, or use of WMDs; or any other matter bearing on U.S. National or homeland security by Federal, State, local and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among Federal, State, local or private sector entities, as appropriate.

Corresponding Core Capabilities:

- Public Information and Warning
- Operational Coordination
- Physical Protective Measures

Relevant Improvement Plan Action Items:

- State and Federal agencies develop procedures that will allow better information sharing
- Continue to refine and train Alaska Shared COP/situational awareness standard operating procedures
Supporting Training Courses and Exercises:

All community requested Training and Exercise is listed in the tables beginning on page 11.

Training
- Responder Safety and Health
- WMD and Hazardous Materials Response and Decontamination

Exercise
- Focus Area Exercise – April/May 2015
- Alaska Shield 2016
METHODOLOGY AND TRACKING

INTRODUCTION

The Homeland Security Multi-Year Training and Exercise Plan (TEP) provides overall guidance for conducting and evaluating exercises. In order to meet the goals and objectives outlined in the State strategy, several opportunities for training and exercise support have been identified.

TRAINING AND EXERCISE GOALS

The State of Alaska Division of Homeland Security and Emergency Management (DHS&EM) has identified several training and exercise goals. Training goals include providing State and local responders and planners with up-to-date training on the National Incident Management System (NIMS); improving capabilities within Emergency Operation Centers (EOCs) and emergency management agencies; and enhancing the abilities of agencies to provide services measured by the U.S. Department of Homeland Security (DHS) Core Capabilities List. Exercise goals include providing an exercise framework; providing exercise assistance to local jurisdictions; implementing the lessons learned / improvement plan process; evaluating State strategy implementation; and evaluating emergency response plans.

To accomplish these goals, the State’s roles and responsibilities are to prepare and execute the TEP, provide technical assistance and support to communities, coordinate regional training and exercise collaboration, and coordinate training and exercise funding requests. DHS&EM envisions that the local communities’ roles and responsibilities are to plan, conduct, and evaluate one exercise per year; establish an exercise design and evaluation team; establish and strengthen regional ties through exercises; participate in the annual statewide planning workshop; and request funding to participate in the State plan.
CYCLE OF ACTIVITIES

The jurisdictions within the State of Alaska take a holistic, cyclical approach to training and exercise development because training and exercises should not exist in a vacuum. The intent is to integrate them into an overall preparedness program. Therefore, the program follows the cycle of planning/development, training/preparation, exercises, and corrective action / improvement.

In addition, the State of Alaska will conduct quarterly exercises. These all-hazards exercises will be coordinated with some or all jurisdictions, regionally, and/or in conjunction with other State or Federal agencies. Exercises will support and validate previous training and plans and could range from seminars to introduce new materials, to tabletop exercises (TTXs) to examine plans and disaster response too large or time-consuming for full-scale exercises (FSEs), to an annual FSE to practice operating in a life-like field environment.

LOCAL TRAINING OPPORTUNITIES

Local jurisdictions should consider the following when developing training goals and schedules:

- Planning: look for opportunities during the planning process
  - Emergency Operations Plan: develop, review, update, and identify weaknesses
  - Emergency Operations Plan: conduct a needs assessment and vulnerability analysis
- Equipment purchases: factor in training related to new equipment
- Exercises: identify response and recovery needs
- Evaluation: develop improvement actions and track them to completion
- Training Announcements: keep the State informed about staff changes
- Frequently check the DHS&EM training and exercise calendar on the Internet for opportunities
- Think regionally by sharing training and exercise opportunities with neighboring jurisdictions
- Coordinate efforts with all response and recovery agencies

BUILDING BLOCK APPROACH

The State of Alaska will employ a building block approach to ensure successful progression in exercise design, complexity, and execution, and allow for appropriate training and preparation to occur in the community conducting the exercise. By using this methodology, the State can ensure
that the levels of exercise sophistication are tailored to each specific region or jurisdiction, while maintaining the same delivery strategy.

**Figure 3.2 Building Block Approach**

The baseline exercise progression for each jurisdiction is to move from a seminar to a TTX to a functional exercise (FE), and, finally, to an FSE. These particular exercise types allow for a logical progression of regional and jurisdictional preparedness by increasing in size, complexity, and stress factor, while allowing for significant learning opportunities that effectively complement, build upon, and directly lead into one another. This model will remain flexible enough to allow for the addition of, or inclusion of, other desired exercise types that the State of Alaska may require. Finally, this exercise model allows for a cyclical approach to statewide exercises, which provides the State with a sustainable program for achieving higher degrees of overall preparedness.
# Multi-year Training and Exercise Schedule

## State of Alaska Multi-year Training and Exercise Schedule 2014

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- **Alaska Shield FPM**: Alaska Shield 2014
- **Arctic Winter Games**: Fairbanks
- **Alaska Respond Credentialing Conference**: Anchorage
- **Hospital Preparedness Conference Alaska Health Summit**: Southeast EMS Symposium Public Health Nursing Conference State-School Nursing Conference AML-Conference
- **Alaska Shield 2014 AAR / IP**: Statewide Preparedness Conference – Anchorage Southeast EMS Symposium Public Health Nursing Conference State-School Nursing Conference AML-Conference
- **DHSS Terminus Defense Training**: Valdez Mass Inoculation Exercise October
- **UAA ICS 400 Active Shooter CERT Training**: Community Requested T & E Cordova CERT refresher Quarterly EOC training Mass casualty fatality management TTX School Lock Down Drill Evacuation TTX
- **Anchorage Resource and Logistics Training 10/28 Plans and Intelligence Training 11/5**:
## Multi-year Training and Exercise Plan (TEP)

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## State of Alaska Multi-year Training and Exercise Schedule 2015

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## Multi-year Training and Exercise Plan (TEP)

For the State of Alaska Multi-year Training and Exercise Plan (TEP), the following schedules are provided:

### 2016 Program Schedule

#### State of Alaska Multi-year Training and Exercise Schedule 2016

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<tr>
<th>Organization</th>
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### Organizations and Training Programs

- **Juneau**: Quarterly Training with the University
- **Sitka**: Elected Officials Training, ICS 300/400 Training
- **Petersburg**: EOC Quarterly Training
- **Dillingham**: Monthly alarm testing, Airport Exercise TBD, City Personnel training ICS TBD
- **Bethel**: ICS 300 and EOC Training

**Many communities have requested Position Specific Training – 2015**

**Dates TBD**

**Communities have requesting PIO Training – 2015 Dates TBD**

- North Pole, N.S. Borough, Unalaska, Skagway, Nome and Copper River
**State of Alaska Multi-year Training and Exercise Schedule 2017**

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Due to real world events scheduling of training and exercise activities is a fluid process, we encourage you to utilize the National Exercise Scheduling System (NEXS) and the DHS&EM website at [http://www.ready.alaska.gov/training/](http://www.ready.alaska.gov/training/) for updated training and exercise information or call the Training or Exercise officers listed in the points of contact page in the front of this document.