

3 PLANNING PROCESS

This section provides an overview of the planning process; identifies the planning team members and key stakeholders; documents public outreach efforts; and summarizes the review and incorporation of existing plans, studies, and reports used to develop this SHMP.

Standard State Mitigation Plan Regulation Checklist
PLANNING PROCESS
S1. Does the plan include a description of the process used to develop the plan? [44 CFR §§ 201.4(b) and 201.4(c)(1)]
S1-a. Does the plan describe the current process used to update the plan, including how the plan was prepared, the schedule or time frame, specific milestones and activities, the agencies and stakeholders who were involved in the process, and if the mitigation planning process was integrated to the maximum extent possible with other state planning efforts?
S2. Does the plan describe how the state coordinated with other agencies and stakeholders? [44 CFR §§ 201.4(b) and 201.4(c)(1)]
S2-a. Does the plan describe how the state coordinated with other state agencies, appropriate federal agencies, and other stakeholders, and how they were involved in the process?

Source: FEMA, 2022

3.1 PLANNING PROCESS OVERVIEW

3.1.1 Legacy 2018 State Hazard Mitigation Plan Review

The planning process kicked off in July 2022 with a review of the 2018 SHMP to determine the areas that needed to be updated. FEMA updated the guidelines for State and local mitigation plans in April 2022, to be effective April 2023. The 2023 SHMP was revised from the 2018 SHMP in order to address the new FEMA guidelines and to provide an update to the State’s mitigation strategies, hazards, and planning process.

Table 3-1 provides an overview of the sections in the 2018 Plan and describes how the Plan sections were modified for the 2023 SHMP.

Table 3-1: 2018 SHMP Plan Review

Section	Recommended Updates
1 – Introduction	Section streamlined and updated
2 – Background	Section streamlined and updated
3 – Planning Process	Section updated Plan Maintenance now addressed in 2023 SHMP Section 8 State Capabilities now addressed in 2023 Section 5
4 – SHMP Adoption	Section updated Plan Adoption now addressed in 2023 SHMP Section 9
5 – Hazard Analysis Process	This section was incorporated into 2023 Section 4.1, Hazard Identification
6 – Natural Hazards	Hazard Identification [Natural Hazards] and Risk Assessment now addressed together in 2023 Section 4
7 – Other Hazards	HHPD Failure is now addressed in Section 4 and Section 10. Public Health is addressed in Appendix A
8 – Risk Analysis	Hazard Identification and Risk Assessment are addressed together in 2023 Section 4
9 – Mitigation Strategy	Updated and addressed in 2023 Section 6

Table 3-1: 2018 SHMP Plan Review

Section	Recommended Updates
10 – Enhanced State Mitigation	The State of Alaska is not eligible for the Enhanced SHMP Component; this section was thus removed
11 – References	Updated with newly available information; References are Section 12 of 2023 Plan
12 – Attachments	Section removed; some portions moved to Appendices
13 – Appendices	Updated and streamlined

As part of the 2022 FEMA guideline updates, several new sections were added to the 2023 SHMP. Table 3-2 describes these new sections.

Table 3-2: New Sections added to the 2023 SHMP

Section	Description
4 – Hazard Identification and Risk Assessment – Future Conditions Including Climate Change	Climate change information had been included in the 2018 Plan, but was significantly augmented in the 2023 Plan. Each hazard profile in the 2023 SHMP has this new section focused on future conditions including climate change.
5 – State Capabilities	Previously included in 2018 SHMP Section 3
7 – Local Planning Coordination and Capability Building	New section as per FEMA 2022 updated guidelines
8 – Review, Evaluation, and Implementation	Plan Maintenance; previously included in 2018 SHMP Section 3
9 – Adoption and Assurances	Previously included in 2018 SHMP Section 4
10 – High Hazard Potential Dams profiled in the 2023 SHMP	New section as per FEMA 2022 updated guidelines HHPD hazards and risk addressed in Section 4; Section 10 refers reader to plan section where FEMA requirements are addressed
11 – Fire Management Assistance Grants profiled in the 2023 SHMP	New section as per FEMA 2022 updated guidelines

Climate Change

As part of the 2022 FEMA guideline updates, sections on future conditions including climate change have been expanded and/or added to the hazard profiles in Section 4.1 of the 2023 SHMP. Additional consideration and data on projected changes to the hazards due to climate change were incorporated where available, including:

- Probability of Future Events;
- Projected Changes in Location;
- Range of Anticipated Intensities;
- Frequency; and
- Duration.

3.1.2 2023 State Hazard Mitigation Plan Task Force

The State Hazard Mitigation Plan Task Force was established as the core group of decision makers guiding the process of the State HMP Update.

- The Task Force had multiple meetings early in the planning process to make decisions on the planning process and the layout of the 2023 SHMP.
- The contractor and Task Force lead have regular communications by email and phone calls.
- The contractor provided weekly updates to the DMVA - DHS&EM documenting progress on the plan update.

Table 3-3: 2023 SHMP Task Force

Organization, Department / Agency	Title	Name
DMVA - DHS&EM	State Hazard Mitigation Officer	Terry Murphy
DMVA - DHS&EM	Hazard Mitigation Plan Manager	Erin Leaders
DMVA - DHS&EM	BRIC Program Manager Hazard Mitigation Grant Manager	Rick Dembroski; Rai Simpliciano; Garrett Brooks
AECOM	Project Manager	Allison Payne
AECOM	Mitigation Lead Planner	Anna Davis
AECOM	GIS Lead	Courtney Brozovsky
AECOM	Planner	Arika Mercer
Fairweather Science, LLC	Hazard and Risk Lead Planner	Laura Young
Fairweather Science, LLC	Planner	Olivia Kavanaugh

Table 3-4: 2023 SHMP Task Force Meetings

Date	Topic
June 7, 2022	Kick-Off
June 21, 2022	Public Outreach
June 28, 2022	Revised Plan Layout
July 19, 2022	Underserved Communities, Community Lifelines, Stakeholders, High Hazard Potential Dams, Planning Team
November 9, 2022	Risk Analysis, Critical Facilities, Mitigation, Public Outreach, Underserved Communities Representation
March 30, 2023	Internal Draft Hazard Identification and Risk Assessment Review
June 22, 2023	Executive Summary and Public Draft Status

3.1.3 2023 State Hazard Mitigation Planning Team

DHS&EM established the State Hazard Mitigation Planning Team (Planning Team) to serve as the primary planning team for the 2023 SHMP update process. The Planning Team kick-off meeting was held July 26, 2022, and described the planning process and the roles and responsibilities of the State DHS&EM, the Planning Team, and the contractor. Planning Team related communications were emailed to members as needed throughout the SHMP update process. A schedule of the SHMP update process was provided at the kick-off meeting. The responsibilities of the Planning Team were described, including updating data on historic hazards, risk information, and critical facilities, updating the mitigation actions, and reviewing the Draft Plan.

A list of the Planning Team member agencies and titles of agency representatives is provided in Table 3-5.

Table 3-5: 2023 SHMP Planning Team

Organization, Department / Agency	Title
State Agencies	
Department of Military and Veteran Affairs, Division of Homeland Security and Emergency Management (DMVA/DHS&EM)	Director
DMVA/DHS&EM	Planning Program Manager I
DMVA/DHS&EM	BRIC Program Manager

DMVA/DHS&EM	State Hazard Mitigation Officer
DMVA/DHS&EM	HMGP Program Manager
DMVA/DHS&EM	Hazard Mitigation Plan Manager
Department of Commerce, Community and Economic Development (DCCED)	Local Government Specialist, Risk Map, ACCIMP
DCCED	National Flood Insurance Program (NFIP) Coordinator for Alaska
DCCED	Local Government Specialist, AK Floodplain Coordinator
Department of Environmental Conservation (DEC)	Environmental Program Specialist III/Disaster Coordination & Tribal Liaison
Department of Health (DOH)	Planner II
Department of Natural Resources (DNR)	Program Manager (Natural Resource Manager 3)
DNR/Mining, Land, & Water (MLW)	State Dam Safety Engineer
DNR/MLW	Division Operations Manager
DNR/Division of Geological and Geophysical Surveys (DGGS)	Chief, Geologic Hazards Section
DGGS	Geologist
DGGS	Coastal Hazards Program Manager
DNR/Division of Forestry (DOF)	Fire Protection Programs Fire Planner
DNR/DOF	State Forester and Director
Department of Transportation and Public Facilities (DOT/PF)	Director, Southcoast Region
DOT/PF	Central Region Director
DOT/PF	Northern Region Director
DOT/PF	Northern Region Safety Officer
Department of Public Safety (DPS)	Assistant State Fire Marshall
University of Alaska (UA)	Statewide Risk Services Emergency Planner / Continuity Director
University of Alaska Fairbanks (UAF)/Geophysical Institute/Alaska Earthquake Center	State Seismologist
University of Alaska Fairbanks (UAF)/Geophysical Institute	Tsunami Modeler
Alaska Energy Authority	Director, Renewable Energy and Energy Efficiency Programs
Alaska Railroad (AKRR)	Director, Project Management
AKRR	Environmental Analyst II
AKRR	Chief Operating Officer
Federal Agencies	
Bureau of Land Management (BLM)	State Aviation Manager
Denali Commission	Federal Co-Chairman
Denali Commission	Project Manager-Infrastructure
National Ocean and Atmospheric Administration (NOAA), National Tsunami Warning Center (NTWC)	Director
NOAA, National Weather Service (NWS)	Anchorage Warning Coord. Meteorologist

NOAA, NWS	Regional Operations Center Meteorologist in Charge
NOAA, NWS	Alaska Fire PM
NOAA, NWS	Climatologist-Climate Program Manager
NOAA, NWS	Warning Coord. Meteorologist Regional and Deputy Chief
NOAA, NWS	Deputy Chief Alaska Region Environmental Scientific and Services Division/Regional Warning Coord. Meteorologist
U.S. Army Corp of Engineers (USACE)-Alaska Region	Chief - Hydraulics & Hydrology
U.S. Department of Housing and Urban Development (HUD)	Director, Field Office
U.S. Department of Agriculture (USDA), Natural Resource Conservation Service (NRCS)	State Resource Conservationist
USDA, NRCS	State Conservation Engineer
U.S. Geological Survey (USGS)	Alaska Regional Director
Tribal Representation	
Alaska Native Tribal Health Consortium (ANTHC)	Director of Climate Initiatives

Table 3-6: 2023 SHMP Planning Team Meetings

Date	Topic
July 26, 2022	Kick-Off
September 22, 2022	Launch Hazards Update
November 15, 2022	Launch Risk Assessment and Mitigation Updates
April 26, 2023	Administrative Draft for Planning Team Review

Natural Hazards Subject Matter Experts

Vital contributions to the 2023 SHMP Update came from agency Subject Matter Experts (SMEs) on the various natural hazards. Some of these SMEs were not active participants in the Planning Team but served under their agency leads who were a part of the Planning Team. Table 3-7 shows the agencies responsible for contributions to each specific natural hazard addressed in the SHMP.

Table 3-7: Natural Hazards Profiles Updates - Agency Contributions

Natural Hazards	Agency	Title
Cryosphere and Permafrost Degradation	DNR/Division of Geological and Geophysical Surveys (DGGS)	SME
	U.S. Geological Survey (USGS)	SME
Earthquake	DNR/Division of Geological and Geophysical Surveys (DGGS)	SME
	University of Alaska (UAF)	State Seismologist
Flood and Erosion	Department of Commerce, Community and Economic Development (DCCED) DNR/Division of Geological and Geophysical Surveys (DGGS)	SME

Table 3-7: Natural Hazards Profiles Updates - Agency Contributions

Natural Hazards	Agency	Title
Ground Failure	DNR/Division of Geological and Geophysical Surveys (DGGS)	SME
Tsunami and Seiche	DNR/Division of Geological and Geophysical Surveys (DGGS)	SME
	National Ocean and Atmospheric Administration (NOAA), National Tsunami Warning Center	SME
	University of Alaska Fairbanks (UAF)/Geophysical Institute	Tsunami Modeler
Volcano	DNR/Division of Geological and Geophysical Surveys (DGGS)	SME
	U.S. Geological Survey (USGS) – Alaska Volcano Observatory (AVO)	SME
Severe Weather	National Ocean and Atmospheric Administration (NOAA), National Weather Service (NWS)	State Climatologist
Wildland Fire and Community Conflagration	DNR/Division of Forestry (DOF)	
	Department of Public Safety (DPS)	Assistant State Fire Marshall
High Hazard Potential Dams	DNR/Mining, Land, & Water (MLW)	State Dam Safety Engineer
Public Health (Appendix A, not a full hazard profile)	DOH, Division of Public Health	Emergency Health Planner

3.1.4 2023 State Hazard Mitigation Plan Schedule and Milestones

The development of the 2023 SHMP was a collaborative effort between DHS&EM, the contractor, and the Planning Team. The planning process officially kicked off in July 2022 and ended in October 2023. A timeline of the major planning tasks and milestones by month, including planning team meetings, is provided in Table 3-8.

Table 3-8: 2023 SHMP Schedule and Milestones

Date	Milestones
June 2022	Establishment of Planning Team members by State DHS&EM
July 2022	Initial public outreach activities began via DHSEM Facebook, DHSEM Mitigation website, and the DHSEM LinkedIn Public Survey #1 released
August 2022	Hazard profiles drafting commenced
September 2022	Hazard profiles sent to respective agencies to review and update data
October 2022	Hazard figures created Hazard impact assessments drafted
November 2022	Hazard profile update status

Table 3-8: 2023 SHMP Schedule and Milestones

Date	Milestones
	Critical Facilities update status
December 2022	Stakeholder outreach via email Drafting of State Capabilities
January 2023	Draft mitigation actions developed Draft State Capabilities reviewed by State DHS&EM
February 2023	Draft Mitigation actions reviewed by State
March 2023	Internal Draft for Task Force Review Public Survey #2 released
April 2023	Administrative Draft SHMP for Planning Team Review
May - June 2023	Updates/Response to Comments on Planning Team Draft Mitigation prioritization action plan developed Preparation of Public Draft
July 2023	Public Draft posted for 30 day comment period Additional public outreach Additional stakeholder outreach and involvement
August/September 2023	Updates/Response to Comments on Public Draft SHMP Preparation of Final Draft SHMP
September 2023	Submittal of Final Draft SHMP to FEMA
September/October 2023	Adoption of Final SHMP

3.1.5 Planning Process Integration into Other State Planning Efforts

Table 3-9: Integration of 2023 SHMP Into Other State Plans and Programs

Plan / Program	Integration
Emergency Operations Plan (EOP)	The State of Alaska Emergency Operation Plan integrates components of the 2023 Alaska State Hazard Mitigation Plan to provide a basis for understanding the fundamental emergency situations the state is most susceptible to. It includes a detailed summary of Alaska’s vulnerability to disasters associated with the following hazards: Cryosphere; Earthquake; Flood and Erosion; Ground Failure; Health Emergencies and Pandemic; Tsunami and Seiche; Volcano; Severe Weather; Wildland Fire and Community Fire; High Hazard Potential Dams; Oil Spills and Hazardous Materials; and Technological, Human Caused, and Terrorism. (<i>State of Alaska EOP, Section 1.4: Hazard Analysis</i>)

Integration of Recent Studies

During the 2023 SHMP update planning process, the planning team reviewed and incorporated pertinent historical information and new data that became available since the legacy 2018 SHMP received FEMA final approval. This data included newly available plans, studies, reports, and technical research. These data were reviewed and referenced where applicable for the SHMP’s jurisdictional information, hazard profiles, risk analysis, and vulnerability assessment. Complete references are listed in Section 12.

A list of the major relevant plans and reports reviewed and incorporated into the 2023 SHMP is provided in Table 3-10.

Table 3-10: Integration of Recent studies into the 2023 SHMP

Plan / Program	Integration
AEC 2022 Seismicity Year in Review (2023)	Used map to show location, number, and extent of recorded earthquakes statewide in 2022.
Alaska Seismic Hazards Safety Commission- Earthquake Risk (2023)	Used information to update the earthquake hazard profile (Section 4.1.2).
DGGS Alaska Coastal Mapping Gaps & Priorities for the Assessment of Coastal Flood and Erosion Hazards (2018)	Used multiple figures in the erosion hazard profile section (Section 4.1.3.2) to describe location and extent of coastal erosion throughout Alaska.
DHSE&M 2022 Disaster Cost Index	Incorporated recent disaster declarations into each hazard profiles to describe history and extent of recent disasters.
Dynamical downscaling for Southeast Alaska: Historical climate and future projections (Lader et al. 2020)	Referenced study in the flooding section (Section 4.1.3.1.1.2) to describe how increased precipitation and climate change will influence future flooding events and locations in Alaska.
National Weather Service Alaska Sea Ice Program (2023)	Used interactive mapping tool to show daily sea ice extent on January 18, 2023 (Figure 4.1.1-17).
National Weather Service Weather Related Fatality and Injury Statistics (2023)	Used updated weather fatality statistics to show current and past trends of weather-related fatalities and injuries (Figure 4.1.1-26).
NOAA- Is sea level rising? Yes, sea level is rising at an increasing rate (2023)	Referenced study in flooding hazard profile (Section 4.1.3.1) to describe the factors attributing to global sea level rise and how climate change is influencing future sea level rise.
Quantifying Debris Flood Deposits in an Alaskan Fjord Using Multitemporal Digital Elevation Models (Balazs et al. 2021)	Used aerial image of the Japanese Creek alluvial fan and levee in Seward, Alaska in the flooding hazard profile to describe alluvial fan flooding (Figure 4.1.3-4).
Statewide Threat Assessment: Identification of Threats from Erosion, Flooding, and Thawing Permafrost in Remote Alaska Communities (2019)	Used multiple figures in the report to identify communities assessed for flooding, erosion, permafrost thaw \and level of threat/vulnerability.
UAF/SNAP Sea Ice Atlas (2023)	Used interactive mapping tool to compare sea ice concentrations from 1850 to 2021 (Figure 4.1.1-18).
USACE Silver Jackets Flood Mitigation Project (2023)	Used updated graph in the flooding section to show the number, category, and extent of historic flood events from 1890-2021 (Figure 4.1.3-2).
USGCRP- Impacts, Risks, and Adaptation in the United States: Fourth National Climate Assessment (2018)	Used information and multiple figures to describe how climate change will influence hazard events in Alaska.

3.2 COORDINATION WITH OTHER AGENCIES AND STAKEHOLDERS

3.2.1 State and Federal Agencies

DHS&EM’s mitigation staff actively pursues and effectively engages State and Federal agencies and jurisdictions with developing strong mitigation programs. Agencies strive to jointly educate the population to facilitate increasing their hazard reduction knowledge needed when they seek funding to reduce their hazard event impacts and damages.

DHS&EM staff have regular communication and coordination with State and Federal agencies regarding mitigation activities across the state. Some examples include:

- Annual FEMA Consultations
- State/FEMA mitigation coordination calls

- Weekly FEMA planning check-in meetings
- Weekly meetings with NFIP
- Weekly meetings with Division of Community and Regional Affairs (DCRA)

3.2.2 Public Involvement

The Task Force met with the State Public Information Office (PIO) early in the process to make a plan for increasing public involvement in the SHMP. The decision was made to produce two online surveys where participants could directly provide feedback on hazards of concern in their communities and their own hazard preparedness. Public flyers with links to the online surveys were created and distributed in hard copy and electronically. Electronic versions of the flyers were distributed on the DHS&EM Facebook and LinkedIn social media pages. Hard copies were distributed at various in-person events. Some Planning Team members also shared the flyers directly through their agencies.

Table 3-11 lists public outreach efforts for the 2023 SHMP.

Public Survey Responses

- Survey #1 received 101 responses.
- Survey #2 received 34 responses.
- Comments were received on survey #2 until the end of the 30-day Public Comment Period on August 25.
- Responses to all surveys were reviewed for their contributions to hazard data, mitigation actions, etc.
- Public survey questions, responses and summary data are included in Appendix B.

Table 3-11: Public Outreach Efforts

Date	Outreach Effort
July 2022	Community Outreach Event with DHS&EM in Cordova - Distributed public flyer with survey link
July 2022 – August 2023	Public flyers posted on DHSEM Facebook and LinkedIn social media pages, with periodic refresh of posts
July 2022	Circulated public flyer with link to Survey #1
August 2022	Alaska State Fair – Distributed public flyer with survey link
September 2022	City of Houston – Houston Days Public Event - Distributed public flyer with survey link
September 2022	Matanuska-Susitna Regional Medical Center Disaster Awareness Event – Distributed public flyer with survey link
October 20-22 2022	DHS&EM hosted a booth at the annual Alaska Federation of Natives Convention and shared flyers and information on hazard mitigation
November 18, 2022	Jennifer Adleman, FEMA Community Planner, presented at Accelerate Alaska Conference to promote awareness of the 2023 SHMP update process
January 2023 – August 2023	Circulated information on public involvement in the 2023 SHMP on the State-wide “What’s Up” email distribution list, hosted by Trustees for Alaska, The Alaska Center, and The Alaska Conservation Foundation.
January 2023	Circulated public flyer with link to Survey #1 to various Borough and City Representatives across the state
January 2023	DHS&EM Get Ready Alaska Podcast (Spotify) with Erin Leaders, DHS&EM Hazard Mitigation Plan Manager – Focus on SHMP Public Involvement
March 2023 – July 2023	Circulated public flyer with link to Survey #2 on DHS&EM Social Media pages

Table 3-11: Public Outreach Efforts

Date	Outreach Effort
June 2023	Circulated public flyer with link to Survey #2 to various Borough and City Representatives across the state
July 25 – August 25 2023	Public Draft posted on DHS&EM website for duration of 30 day public comment period

3.2.3 Local Jurisdictions

City and Borough representatives were contacted by email in January 2023 and invited to participate in the SHMP planning process. City and Borough stakeholders included those listed in Table 3-12. The email explained the SHMP update process and encouraged feedback from the stakeholders.

Local jurisdictions were contacted by email again in June 2023 to announce that the Public Draft would soon be made available for comment. Stakeholders were also provided both public flyers with links to the surveys and were encouraged to post the flyers on their individual websites.

A link to the Public Draft SHMP was shared with all stakeholders by email in July of 2023. Feedback and comments were encouraged.

Table 3-12: City and Borough Government Representatives

City/Borough	Title
Municipality of Anchorage (MOA)	Emergency Manager
Matanuska Susitna Borough (MSB)	Emergency Manager
City and Borough of Juneau (CBJ)	Emergency Programs Manager
Kenai Peninsula Borough (KPB)	Emergency Manager
Fairbanks North Star Borough	Emergency Operations Director
Aleutians East Borough	Administrator
Bristol Bay Borough	Borough Manager
Denali Borough	Emergency Manager
Haines Borough	Emergency Operations Incident Commander
Ketchikan Gateway Borough	Ketchikan Fire Chief
Kodiak Island Borough	Borough Manager
Lake and Peninsula Borough	Borough Manager
North Slope Borough	Borough Mayor
Northwest Arctic Borough	Borough Mayor
Petersburg Borough	Borough Manager
Sitka	Fire Chief
Skagway	Borough Manager
Wrangell	Fire Chief
Yakutat	Borough Manager

3.2.4 Tribal Representatives

Underserved communities in Alaska include a wide array of rural Native communities. In an effort to include input from these communities, the State reached out to various Native organizations to include Tribal representation on the planning team and as stakeholders.

The Director of Climate Initiatives from the Alaska Native Tribal Health Consortium (ANTHC) served as a Tribal Representative on the planning team. ANTHC staff reviewed the SHMP Administrative Draft and provided comments and feedback. ANTHC provides funding and project management to complete Tribal hazard mitigation plans; flood, erosion, and permafrost engineering studies; and development of mitigation projects for Tribal jurisdictions across Alaska.

In addition, representatives of the Tanana Chiefs Conference, Bristol Bay Native Association, Kodiak Area Native Association and the Aleutian Pribilof Islands Association also agreed to review the State HMP as stakeholders.

3.2.5 Community Lifelines

Alaska State Community Lifelines contacts were contacted by email in January 2023 and invited to participate in the SHMP planning process. Community Lifelines contacts included those organizations listed in Table 3-13. The email explained the SHMP update process and encouraged feedback from Community Lifelines organizations.

Community Lifelines contacts were contacted by email again in June 2023 to announce that the Public Draft would soon be made available for comment. Community Lifelines contacts were also provided both public flyers with links to the surveys and were encouraged to post the flyers on their organization’s websites.

A link to the Public Draft SHMP was shared with all community lifeline contacts by email in July of 2023. Feedback and comments were encouraged.

Table 3-13: Community Lifelines

Community Lifeline Organization	Title
Department of Public Safety (DPS)	Statewide Search and Rescue Coordinator
Department of Public Safety (DPS)	State Fire Marshall
Salvation Army	Emergency Disaster Services Director
Red Cross of Alaska	Regional Disaster Program Officer
Department of Health	Emergency Preparedness and Response Manager
Alaska Energy Authority	Executive Director
DHSEM Telecommunications	Planner
Department of Transportation and Public Facilities (DOTPF)	Safety Officer
Department of Environmental Conservation (DEC)	Division of Administrative Services Director
Alaska Partnership for Infrastructure Protection (APIP)	Emergency Management Planner, Co-Chair APIP